

January 25, 2021

NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Patient Experience meeting at 4:00PM on Thursday January 28, 2021 in the Support Services Building Emerald Conference Room - 520 W. Mineral King Ave, Visalia, CA 93291 or via GoTo Meeting from your computer, tablet or smartphone https://global.gotomeeting.com/join/166830605 or Via phone 1 (669) 224-3412 /Access Code: 166-830-605

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Delta Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

Due to COVID 19 visitor restrictions to the Medical Center - the disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Delta Medical Center — Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 and on the Kaweah Delta Health Care District web page http://www.kaweahdelta.org.

KAWEAH DELTA HEALTH CARE DISTRICT Garth Gipson, Secretary/Treasurer

Cirdy mocrio

Cindy Moccio

Board Clerk, Executive Assistant to CEO

DISTRIBUTION:

Governing Board

Legal Counsel

Executive Team

Chief of Staff

http://www.kaweahdelta.org

KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS PATIENT EXPERIENCE

Thursday, January 28, 2020 - 4:00PM

Support Services Building Emerald Conference Room 520 W. Mineral King Ave, Visalia, CA 93291

Please join my meeting from your computer, tablet or smartphone.

https://global.gotomeeting.com/join/166830605

Call in option: 1 (669) 224-3412 Access Code: 166-830-605

ATTENDING: Board Members; Dave Francis (Chair), Ambar Rodriguez; Gary Herbst, CEO; Dianne

Cox, VP Chief of Human Resources; Ed Largoza, RN Director of Patient Experience;

Keri Noeske, VP of Nursing and George Ortega, Recording.

OPEN MEETING – 4:00PM

- 1. Call to order Dave Francis, Committee Chair
- 2. Public / Medical Staff participation Members of the public wishing to address the Committee concerning items not on the agenda and within the subject matter jurisdiction of the Committee may step forward and are requested to identify themselves at this time. Members of the public or the medical staff may comment on agenda items after the item has been discussed by the Committee but before a Committee recommendation is decided. In either case, each speaker will be allowed five minutes.
- 3. Follow Up Dianne Cox, Dianne Cox, VP Chief of Human Resources
 - 3.1. Update KDMF/VMC move to CG CAHPS survey tool
 - 3.2. Discharge Outcome Calls by JL Morgan
- **4. Office of Patient Experience Overview** Ed Largoza, RN, Director of Patient Experience
 - 4.1. Team members
 - 4.2. Responsibilities
 - 4.2.1. Solicit Feedback
 - 4.2.2. Survey Review
 - 4.2.2.1. CMS Mode Experiment Survey Study
- **5.** July-December Overall Rating Review Ed Largoza, RN, Director of Patient Experience
 - 5.1. **Hospital CAHPS** (Consumer Assessment of Healthcare Providers and Systems)
 - 5.2. **Emergency Department PEC** (Patient Experience of Care)
 - 5.3. Clinician & Group CAHPS
 - 5.4. Home Health CAHPS

January 28, 2021 - Patient Experience

- 5.5. Hospice CAHPS
- 5.6. In-Center Hemodialysis CAHPS
- 5.7. Rehabilitation
- **6. Service Excellence** *Ed Largoza, RN, Director of Patient Experience*
 - 6.1. **Focus**
 - 6.1.1. Nursing Communication
 - 6.1.2. Physician Communication
 - 6.2. Initiatives
 - 6.2.1. Communication White Boards
 - 6.2.2. Medicine Guides
 - 6.2.3. Leader Rounding
- **Adjourn Closed Meeting** Dave Francis, Committee Chair

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors committee meeting.











Follow Up

- A. Update on KDMF CG CAHPS survey tool
- B. Discharge Outcome Calls by JL Morgan

Discharge Outcome – Readmission Risk

- · Post Discharge Health Condition
- · Follow-up Appointment
- · Prescriptions Filled
- · Understanding Prescription Purpose
- · Other Prescription Questions
- · Understanding Discharge Instructions

Discharge Outcome - Patient

Satisfaction

- ·Staff Attitude
- ·Satisfaction with Healthcare
- · Nurse Responsiveness
- ·Staff Recognition
- · Patient Preferences
- · Request for Call Back



Patient Experience (PX) Department

Tearenters



Ed Largoza, BSCS, MSN, RN, NE-BC Director of Patient Experience 559-624-5051



Miriam Juarez-Bermudez Patient Experience Specialist 559-624-5151

Patient Experience (PX) Department

Responsibilities V

- 1. Community resource to assist with real-time communication & coordination needs
- 2. Collaborate with nursing, environmental service, and food service departments to review performance, successes, barriers and develop improvement plans
- 3. Oversee patient surveying of hospital, emergency department, clinics, home health, dialysis center, hospice, and rehab
- 4. Analyze and share patient experience results with leaders, employees, and providers
- 5. Design & assist in implementing initiatives for service excellence
 - Leader Rounding (Evaluate service standards -> recognize & coach)
 - Nursing Communication White Boards
 - Physicians Introductions & Explaining
- 6. Develop curriculum and train team members on service standards & service recovery
- 7. Receive, respond, and follow up on complaints & grievances.

Patient Experience (PX) Department

Child Control our patients & communities via Social Media, Website, Visitors, Thank you Cards, Surveys and Patient & Family Advisory Council



Thank you for choosing Kaweah Delta Medical Center!

Dear ______,

We wish you a speedy recovery and hope you had excellent service during your visit. Thank you for allowing us to care for you.

With appreciation, Your Nursing Team

We want to ensure you received outstanding care.

Please let us know how your experience was by calling Ed Largoza, Director of Patient Experience, at 559-624-5051.





Survey Review

Hospital Consumer Assessment of Healthcare Providers & Systems (HCAHPS)

- Administered via phone call by JL Morgan to discharged hospital patients
- Domains (# of questions)

Nursing Communication (3)	Doctor Communication (3)	Cleanliness (1)
Quietness (1)	Staff Responsiveness (2)	Communication Medications (2)
Discharge Instructions (3)	Overall Rating (1)	Would Recommend (1)
Care Transition (3)	Demographics (7)	

- Top Box Answers: Always, 9-10, Strongly Agree
- Added Questions:
 - 'In conclusion, should you wish, please provide any comment or information regarding this inpatient stay?'
 - Quality of food and courtesy of the person who delivered your food.
- CMS Mode & Patient Mix Adjustments

Hospital Consumer Assessment of Healthcare Providers & Systems

(CAHPS)

Overall Rating (% 9s & 10s) July-Dec 2020

'Using any number from 0 to 10, where 0 is the worst hospital possible and 10 is the best hospital possible, what number would you rate this hospital during your stay?'

Overall Rating Performance: 76.0% 1185 Surveys

Overall Rating Goal: 76.5% (50th-75th Percentile JL Morgan database)

Emergency Department

Overall Rating (% 9s & 10s) July-Dec 2020

'Using any number from 0 to 10, where 0 is the worst care possible and 10 is the best care possible, what number would you rate your care during this emergency room visit?'

Overall Rating Performance: 67.3% 963 Surveys

Overall Rating Goal: 70.0% (50th Percentile JL Morgan database)

Clinician & Group CAHPS

Overall Rating (% 9s & 10s) July-Dec 2020

'Using any number from 0 to 10, where 0 is the worst doctor possible and 10 is the best doctor possible, what number would you use to rate this doctor?'

Overall Rating Performance: 84.7% 841 Surveys

Overall Rating Goal: 85.0% (50th Percentile JL Morgan database)

CG CAHPS by Location

Lo	ation	JL Morgan	Dinuba Ru		Exeter Rura		Lindsay Ru	
Ca	tegory	50th Percentile	n=13 CAHPS %	Percentile	n=2 CAHPS %	Percentile		Percentile
+	Getting Appointments, Care, and Information When Needed	79%	80.65%	50th - 75th	82.66%	50th - 75th	88.03%	75th - 90th
+	Doctor Communication with Patients	91%	88.43%	< 50th	88.52%	< 50th	89.84%	< 50th
+	Helpfulness, Courtesy and Respectfulness of Office Staff &	89%	94.55%	75th - 90th	89.45%	50th - 75th	89.27%	50th - 75th
+	Overall Rating Doctor	87%	85.07%	< 50th	86.76%	< 50th	82.98%	< 50th
Loc	ation	JL Morgan 50th		ealth and Wellr	ness Center	Woodlake R		
Cat	egory	Percentile	n=240 CAHPS %	Percentile		n=14 CAHPS %		
+	Getting Appointments, Care, and Information When Needed	79%	82.11%	50th - 75th		71.60%	< 50th	
+	Doctor Communication with Patients	91%	87.54%	< 50th		89.44%	< 50th	
+	Helpfulness, Courtesy and Respectfulness of Office Staff &	89%	86.00%	< 50th		88.74%	< 50th	
+	Overall Rating Doctor	87%	83.97%	< 50th		83.69%	< 50th	

Home Health CAHPS

Overall Rating (% 9s & 10s) July-Dec 2020

'Using any number from 0 to 10, where 0 is the worst home health care possible and 10 is the best home health care possible, what number would you rate your care during this agency's home health providers?'

Overall Rating Performance: 89.6% 149 Surveys

Overall Rating Goal: 91.0% (90th Percentile JL Morgan database)

Hospice CAHPS Overall Rating (% 9s & 10s) Jan-Sept 2020

'Overall, how would you rate this hospice?'

Overall Rating Performance: 82.4% 85 Surveys

Overall Rating Goal: 88.0% (90th Percentile CMS database)

Hospice CAHPS Domains

	National	1 st Qtr	2 nd Qtr	3 rd Qtr
	Average	2020	2020	2020
		26 surveys	25 surveys	34 surveys
Hospice Team Communication	81.0	86.9	77.5	89.1
Getting Timely Help	78.0	88.5	77.1	90.9
Treating Family Member with Respect	91.0	88.5	88.0	94.1
Providing Emotional Support	90.0	92.2	94.0	98.2
Getting Help for Pain or symptoms	75.0	83.3	82.4	78.0
Getting Help for Fam or Symptoms	73.0	03.3	02.1	70.0
Training Family in Care	76.0	87.2	88.3	79.3
Overall Rating of Hospice	81.0	88.4	72.0	85.3
Would you recommend this hospice?	84.0	96.1	86.3	88.2

In-Center Hemodialysis CAHPS

Overall Rating (% 9s & 10s) May-July 2020

'Using any number from 0 to 10, where 0 is the worst dialysis possible and 10 is the best dialysis center possible, what number would you use to rate this dialysis center?'

Overall Rating Performance: 74.3% 36 Surveys

Overall Rating Goal: 86.7% (90th Percentile Press Ganey database)

In-Center Hemodialysis CAHPS

Composite May-July 2020

Kaweah Delta Visalia Dialysis		Your	Top Box Score		All Sites N=2,495
Composite	Current	Previous %	Current %		Percentile
Question	n	Nov19-Jan20	May20-Jul20		Rank
Rate kidney doctors 0-10	36	74.1%	55.6%	•	28
Rate dialysis center staff 0-10	35	96.3%	62.9%	•	41
Rate dialysis center 0-10	35	100.0%	74.3%	•	60
Nephrologists' Communication and Caring		73.2%	67.1%	•	49
Quality of Dialysis Center Care and Operations		72.9%	58.0%	•	30
Providing Information to Patients		86.5%	75.2%	•	28

Rehabilitation Overall Rating (% 9s & 10s) July-Dec 2020

'Using any number from 0 to 10, where 0 is the worst home health care possible and 10 is the best home health care possible, what number would you rate your care during this agency's home health providers?'

Overall Rating Performance: 94.6% 28 Surveys

Overall Rating Goal: 94.1% (75th Percentile Press Ganey database)

Service Excellence Focus

Nursing Communication

- a) Treat you with courtesy & respect
- b) Listen carefully to you
- c) Explain things in a way you could understand

> Physician Communication

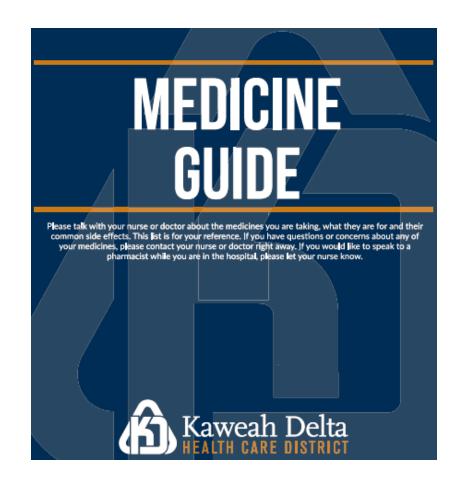
- a) Treat you with courtesy & respect
- b) Listen carefully to you
- c) Explain things in a way you could understand

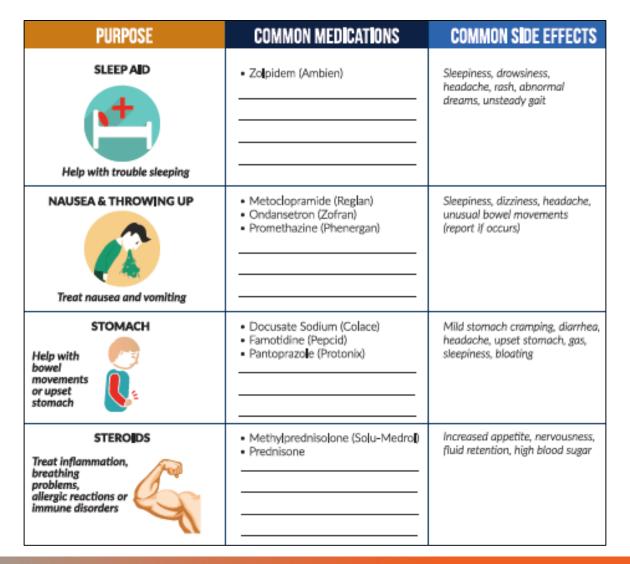
Communication White Boards



- A. Names of Care Team members
- **B.** Goals
- C. Discharge Needs
- D. Language & Support Person
- **E.** Patient concerns and questions
- F. Pain/Fall Risk/Safety
- G. Daily Activity & Care

Medicine Guides





Leader Rounding

Process:

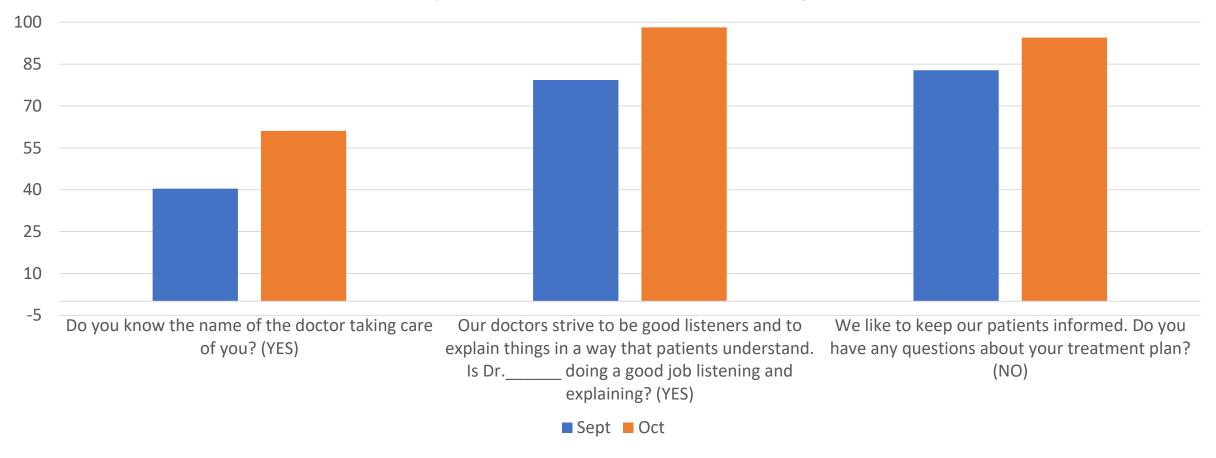
Leaders are visiting with patients and talking with them about the care and services being provided

Purpose:

- 1. Time to connect with patients and evaluate service standards
- 2. Increases visibility and demonstrates shared commitment
- 3. Promotes a 'We' mentality

Leader Rounding - Impact

Physcian Communication - Leader Rounding



HCAHPS Survey

SURVEY INSTRUCTIONS

- ♦ You should only fill out this survey if you were the patient during the hospital stay named in the cover letter. Do not fill out this survey if you were not the patient.
- ♦ Answer <u>all</u> the questions by checking the box to the left of your answer.
- ♦ You are sometimes told to skip over some questions in this survey. When this happens you will see an arrow with a note that tells you what question to answer next, like this:

□ Yes

☑ No → If No, Go to Question 1

You may notice a number on the survey. This number is used to let us know if you returned your survey so we don't have to send you reminders.

Please note: Questions 1-29 in this survey are part of a national initiative to measure the quality of care in hospitals. OMB #0938-0981 (Expires November 30, 2021)

Please answer the questions in this survey about your stay at the hospital named on the cover letter. Do not include any other hospital stays in your answers.

YOUR CARE FROM NURSES

 During this hospital stay, how often did nurses treat you with <u>courtesy</u> and respect?

¹☐ Never

² ☐ Sometimes

³☐ Usually

⁴□ Always

2. During this hospital stay, how often did nurses <u>listen carefully to you?</u>

¹□ Never

² ☐ Sometimes

³☐ Usually

⁴□ Always

3. During this hospital stay, how often did nurses <u>explain things</u> in a way you could understand?

¹□ Never

²□ Sometimes

³☐ Usually

⁴□ Always

4. During this hospital stay, after you pressed the call button, how often did you get help as soon as you wanted it?

¹□ Never

²☐ Sometimes

³☐ Usually

⁴□ Always

⁹ ☐ I never pressed the call button

YOUR CARE FROM DOCTORS YOUR EXPERIENCES IN THIS HOSPITAL 5. During this hospital stay, how often During this hospital stay, did you did doctors treat you with courtesy need help from nurses or other and respect? hospital staff in getting to the bathroom or in using a bedpan? ¹□ Never ¹∏ Yes ² ☐ Sometimes ²□ No → If No, Go to Question 12 ³ ☐ Usually ⁴□ Always How often did you get help in getting to the bathroom or in using a bedpan 6. During this hospital stay, how often as soon as you wanted? did doctors listen carefully to you? ¹□ Never ¹□ Never ² ☐ Sometimes ²☐ Sometimes ³ ☐ Usually ³ □ Usually ⁴□ Always ⁴ ☐ Always 12. During this hospital stay, were you 7. During this hospital stay, how often given any medicine that you had not did doctors explain things in a way taken before? you could understand? ¹□ Yes ¹□ Never ² No → If No, Go to Question 15 ² ☐ Sometimes ³ ☐ Usually Before giving you any new medicine, how often did hospital staff tell you ⁴□ Always what the medicine was for? THE HOSPITAL ENVIRONMENT ¹□ Never During this hospital stay, how often 8. ² ☐ Sometimes were your room and bathroom kept ³ ☐ Usually clean? ⁴ ☐ Always ¹□ Never Before giving you any new medicine, ²☐ Sometimes how often did hospital staff describe ³ ☐ Usually possible side effects in a way you ⁴□ Always could understand? ¹□ Never 9. During this hospital stay, how often was the area around your room quiet ² ☐ Sometimes at night? ³☐ Usually

2 March 2020

⁴□ Always

¹□ Never

³□ Usually ⁴□ Always

² ☐ Sometimes

WHEN YOU LEFT THE HOSPITAL OVERALL RATING OF HOSPITAL Floare answer the following questions

15.	After you left the hospital, did you go directly to your own home, to someone else's home, or to another health facility?	about y	our s	er the following questions tay at the hospital named on ter. Do not include any other s in your answers.
	 ¹☐ Own home ²☐ Someone else's home ³☐ Another health facility → If Another, Go to Question 18 	0 i 10 nu	s the is the imber	ny number from 0 to 10, where worst hospital possible and be best hospital possible, what would you use to rate this during your stay?
16.	During this hospital stay, did doctors, nurses or other hospital staff talk with you about whether you would have the help you needed when you left the hospital? 1 Yes 2 No	1 [2 [3 [4 [5 [6 [0 1 2 3 4 5 6	Worst hospital possible
17.	During this hospital stay, did you get information in writing about what symptoms or health problems to look out for after you left the hospital?	9	3 8 3 9 3 10	Best hospital possible
	¹☐ Yes ²☐ No	to 1 2 3 4 UN	your in Define Problem	rou recommend this hospital friends and family? nitely no pably no pably yes nitely yes STANDING YOUR CARE OU LEFT THE HOSPITAL
		20. Du my fai de	uring to preference to the pre	this hospital stay, staff took erences and those of my or caregiver into account in g what my health care needs e when I left.
		2 3 	Disa Agre	_

March 2020

21.	When I left the hospital, I had a good understanding of the things I was	25.	In general, how would you rate your overall mental or emotional health?
	responsible for in managing my health. 1 Strongly disagree 2 Disagree 3 Agree 4 Strongly agree		 1 □ Excellent 2 □ Very good 3 □ Good 4 □ Fair 5 □ Poor
22.	When I left the hospital, I clearly understood the purpose for taking each of my medications. 1 Strongly disagree 2 Disagree 3 Agree 4 Strongly agree 5 I was not given any medication when I left the hospital	26.	What is the highest grade or level of school that you have completed? ¹☐ 8th grade or less ²☐ Some high school, but did not graduate ³☐ High school graduate or GED ⁴☐ Some college or 2-year degree ⁵☐ 4-year college graduate 6☐ More than 4-year college degree
	ABOUT YOU	27.	Are you of Spanish, Hispanic or Latino origin or descent?
23.	Tre are only a few remaining items left. During this hospital stay, were you admitted to this hospital through the Emergency Room? 1☐ Yes 2☐ No		 ¹□ No, not Spanish/Hispanic/Latino ²□ Yes, Puerto Rican ³□ Yes, Mexican, Mexican American, Chicano ⁴□ Yes, Cuban ⁵□ Yes, other Spanish/Hispanic/Latino
24.	In general, how would you rate your overall health? 1 Excellent 2 Very good 3 Good 4 Fair 5 Poor	28.	What is your race? Please choose one or more. ¹□ White ²□ Black or African American ³□ Asian ⁴□ Native Hawaiian or other Pacific Islander ⁵□ American Indian or Alaska Native

4 March 2020

29.	What language do you <u>mainly</u> speak at home?
	¹□ English
	² □ Spanish
	³ ☐ Chinese
	⁴ ☐ Russian
	⁵ ☐ Vietnamese
	⁶ □ Portuguese
	⁷ ☐ German
	⁹ ☐ Some other language (please print):
U.S. Servine a from add	estions 1-29 in this survey are from the Department of Health and Human vices (HHS) for use in quality asurement. The following questions are INAME OF HOSPITAL] to gather itional feedback about your hospital y and will not be shared with HHS.
SUF ADI BE	TE: IF HOSPITAL-SPECIFIC PPLEMENTAL QUESTION(S) ARE DED, THE STATEMENT ABOVE MUST PLACED IMMEDIATELY BEFORE THE PPLEMENTAL QUESTION(S).

THANK YOU

Please return the completed survey in the postage-paid envelope.

[NAME OF SURVEY VENDOR OR SELF-ADMINISTERING HOSPITAL]

[RETURN ADDRESS OF SURVEY VENDOR OR SELF-ADMINISTERING HOSPITAL]

Questions 1-19 and 23-29 are part of the HCAHPS Survey and are works of the U.S. Government. These HCAHPS questions are in the public domain and therefore are NOT subject to U.S. copyright laws. The three Care Transitions Measure® questions (Questions 20-22) are copyright of Eric A. Coleman, MD, MPH, all rights reserved.